Operating		
Flex Team	\$240,000	This team will be focused on assistance with emergency sheltering and supplementing Metro's COVID response and coordination efforts around homelessness. We are currently in the process of establish this team through the Health Department grant using temporary labor to get these efforts moving along (no longer than 6 months). These funds will provide an additional 12 months of response beyond the temp staffing team. Activities are restricted to COVID responses.
		This request would create a grant to shift these temp workers to an overall outdoor homelessness response and aligning them with Metro's outreach response and coordination with other departments. A primary focus would be to focus on hot spot areas identified by the Homeless Impact Division through the HUB and to work with the largest encampments in Metro Parks.
		Cost: Salaries for one year: \$195,000 (based on a salary of \$40,000 per person plus fringe benefits) for 4 positions.
		 Administrative expenses: Mileage, parking, workmen's compensation: \$10,000 Technology Supplies – laptops and cell phones: \$8,000 Office Space: \$12,000 (\$1K per month) Other office material, administrative activities: \$2,400 Misc. expenses to assist the homeless population, e.g., applications for birth certs, id's, bus passes, etc. \$12,600
		This grant would be bid out to a provider that has experience with either street outreach or Rapid Rehousing for a one-year contract.
Transportation grant	\$25,000	The cold weather season starts in November. As outdoor homelessness has increased due to COVID, we anticipate a more robust response required than in past.
		The Homelessness Emergency Task Force has developed a transportation plan including establishing 4 pick-up routes throughout the county to assist people with access to night shelters when temperatures fall to 28 degrees Fahrenheit.

		We would like to keep this grant under the \$25,000 threshold to allow us for a quicker bidding process. We anticipate transportation on 25-30 nights from 7 - 11/11:30 pm. Designated pick-up locations will be selected in North, South, East and West Nashville. Drop off will be the Metro covid emergency homeless facility.
Emergency shelter cost	\$375,000	During this period of covid, when shelter capacity needs to be more generous, Metro has established a plan for 6 months of additional covid homeless emergency sheltering. We calculated an estimated need to be prepared for about 55 nights/day shelters including cold, heat, tornados, flooding. The estimated cost per night is roughly \$4-5k, but is higher than that when staffed by Metro employees, which is the current plan. This amount will provide for all 55 nights at a higher staffing rate, and includes costs for the cold weather sheltering.
Expand the SOAR Contract with Park Center	\$300,000	This request is to expand an existing contract that MHID holds to increase our street outreach capacity and get people ready for housing. This request asks for additional funding for one-year, after which we will review the effectiveness of the services. If we find we achieve the desired outcome, we plan to request continuing the program. SOAR (SSI/SSDI Outreach, Access and Recovery) is designed to assist individuals in applying for social security and disability benefits. The \$300,000 would cover the following position: 1 SOAR Team lead; 1 SOAR Medical Records Specialist and 2 SOAR Coordinators. We are heavily focusing on expanding SOAR to address our outdoor homeless population. It will not only connect people to income, but also link people with insurance, which then can be utilized to pay for ongoing support services once they transition to housing. The support services dollars and income are a huge gap in our community. This team will be able to serve an additional 85 people per year - which is in line with our current contract. This funding will enhance our housing push to address chronic homelessness and help us provide needed support for people who receive the housing vouchers we are receiving in our community through ARP. The reason to use ARP funds is to increase our capacity over the next couple of years.
Sanitation Stations Contract for equipment and maintenance of 4 sanitation station locations (12 total units) that are a response to the Covid pandemic to serve people experiencing homelessness	\$68,400	Currently the contract is held by the Health Department. We are scaling back on the locations where business/nonprofits and libraries have re-opened providing again access to restrooms and handwashing stations. We are looking to continue five locations: Brookemeade Greenway; location near Fort Negley; Centennial Park, Cement Plant Road. We are focused on keeping two Port a Potties plus one handwashing station at each location for a total of 12 units. I have requested 5x week service. A frequent service schedule with fewer units is more hygienic and keeps down on cost.

		These locations are positioned in or near encampments where a coordinated effort is happening to house people. This is an urgent health issue to continue to provide Port a Potties and handwashing stations in those areas. This is still directly linked to the COVID pandemic sanitation issues.
Landlord Risk Mitigation Fund – Sign up Bonuses	\$500,000	The Homeless Impact Division has created a public-private partnership with United Way for a risk mitigation fund. We have meanwhile renamed the landlord outreach approach the Low Barrier Housing Collective, which offers incentives to landlords to a) accept housing choice vouchers and other subsidies such as Rapid Rehousing funds, and b) lower barriers to housing for people transitioning out of homelessness who work with an organization.
		The \$500,000 would allow for sign up bonuses for all types of vouchers that are not included in the current ARP grant. Specifically, the ARP included 198 Emergency Housing Vouchers for MDHA, which come with sign up bonuses.
		We have an additional 216 vouchers per year through Section 8, another potential 150 Rapid Rehousing subsidies, and VASH vouchers through the VA. In total, if we align the sign-up bonuses with the Emergency Housing Voucher sign up bonuses, which range from \$1,000 to \$2,500 depending on which area a rental unit is, we will use \$500,000 to ensure all the sign-up bonuses we offer are aligned.
Meal Delivery for Seniors and the Disabled – new van	\$33,000	Since the onset of the pandemic, we have seen a huge increase in elderly and disabled customers who need homebound meals (frozen meals & hot meals).
		This will assist with the continued increase in meal delivery due to receiving additional funding and expansion of the Nutrition program.
		The additional van will allow us to increase our current two frozen food delivery routes to three routes running daily. We are currently running two routes making up to 60 stops to deliver frozen meals to the seniors.